



**TAMARACK GRIEF RESOURCE  
CENTER, INC.**

**AUDITED FINANCIAL STATEMENTS**

December 31, 2016 and 2015

TAMARACK GRIEF RESOURCE CENTER, INC.  
Missoula, Montana

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RANDALL & PETERSON, P.C.  
—CERTIFIED PUBLIC ACCOUNTANTS—

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Tamarack Grief Resource Center, Inc.  
Missoula, Montana

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Tamarack Grief Resource Center, Inc., (a nonprofit organization), which comprise the statements of financial position as of December 31, 2016 and 2015 and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

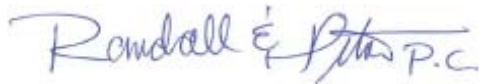
Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Tamarack Grief Resource Center, Inc. as of December 31, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

A handwritten signature in blue ink that reads "Randall & Peterson P.C." with a horizontal line underneath the text.

Randall & Peterson, P.C.  
Missoula, Montana  
June 9, 2017

## **FINANCIAL STATEMENTS**

TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENTS OF FINANCIAL POSITION  
As of December 31, 2016 and 2015

	<u>2016</u>	<u>2015</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 114,799	\$ 154,594
Grants receivable	2,800	4,872
Contributions receivable, net	0	705
Accounts receivable, net	13,300	10,271
Inventory	1,312	710
Prepaid expenses	3,797	5,143
Deposits	200	1,600
TOTAL CURRENT ASSETS	<u>\$ 136,208</u>	<u>\$ 177,895</u>
PROPERTY & EQUIPMENT		
Land	\$ 130,000	\$ 0
Building and improvements	343,906	0
Office equipment	29,504	27,376
Accumulated depreciation	(22,552)	(12,770)
EQUIPMENT, net	<u>\$ 480,858</u>	<u>\$ 14,606</u>
TOTAL ASSETS	<u>\$ 617,066</u>	<u>\$ 192,501</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 3,119	\$ 4,675
Accrued expenses	12,159	9,358
Current portion of long-term debt	9,758	0
TOTAL CURRENT LIABILITIES	<u>\$ 25,036</u>	<u>\$ 14,033</u>
LONG TERM LIABILITIES		
Long-term debt, net of current portion	<u>\$ 201,390</u>	<u>\$ 0</u>
TOTAL LONG TERM LIABILITIES	<u>\$ 201,390</u>	<u>\$ 0</u>
TOTAL LIABILITIES	<u>\$ 226,426</u>	<u>\$ 14,033</u>
NET ASSETS		
Unrestricted	\$ 318,570	\$ 119,863
Temporarily restricted	72,070	58,605
TOTAL NET ASSETS	<u>\$ 390,640</u>	<u>\$ 178,468</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 617,066</u>	<u>\$ 192,501</u>

The accompanying notes are an integral part of these financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENT OF ACTIVITIES  
For the Year Ended December 31, 2016

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>REVENUE AND SUPPORT</b>			
Contributions	\$ 173,138	\$ 0	\$ 173,138
Grants	128,683	111,600	240,283
Program income	215,466	0	215,466
In-kind contributions	23,390	0	23,390
Interest	65	0	65
Special events - revenue	77,255	0	77,255
Special events - expenses	<u>(26,978)</u>	<u>0</u>	<u>(26,978)</u>
Special events revenue, net	<u>50,277</u>	<u>0</u>	<u>50,277</u>
Merchandise sales	1,040	0	1,040
Cost of goods sold	<u>(500)</u>	<u>0</u>	<u>(500)</u>
Merchandise sales, net	<u>540</u>	<u>0</u>	<u>540</u>
Loss on sale of equipment	<u>(305)</u>	<u>0</u>	<u>(305)</u>
<b>TOTAL REVENUE AND SUPPORT</b>	<b>\$ 591,254</b>	<b>\$ 111,600</b>	<b>\$ 702,854</b>
Net assets released from restriction	<u>98,135</u>	<u>(98,135)</u>	<u>0</u>
<b>TOTAL</b>	<b>\$ <u>689,389</u></b>	<b>\$ <u>13,465</u></b>	<b>\$ <u>702,854</u></b>
<b>EXPENSES</b>			
Program	\$ 399,361	\$ 0	\$ 399,361
Support	31,248	0	31,248
Fund-Raising	<u>60,073</u>	<u>0</u>	<u>60,073</u>
<b>TOTAL EXPENSES</b>	<b>\$ <u>490,682</u></b>	<b>\$ <u>0</u></b>	<b>\$ <u>490,682</u></b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ 198,707</b>	<b>\$ 13,465</b>	<b>\$ 212,172</b>
<b>NET ASSETS</b>			
Beginning of Year	<u>119,863</u>	<u>58,605</u>	<u>178,468</u>
End of Year	<u><u>\$ 318,570</u></u>	<u><u>\$ 72,070</u></u>	<u><u>\$ 390,640</u></u>

The accompanying notes are an integral part of these financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENT OF ACTIVITIES  
For the Year Ended December 31, 2015

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>REVENUE AND SUPPORT</b>			
Contributions	\$ 79,787	\$ 705	\$ 80,492
Grants	90,471	73,748	164,219
Program income	201,387	0	201,387
In-kind contributions	16,341	0	16,341
Interest	14	0	14
Special events - revenue	90,629	0	90,629
Special events - expenses	<u>(29,300)</u>	<u>0</u>	<u>(29,300)</u>
Special events revenue, net	<u>61,329</u>	<u>0</u>	<u>61,329</u>
Merchandise sales	777	0	777
Cost of goods sold	<u>(470)</u>	<u>0</u>	<u>(470)</u>
Merchandise sales, net	<u>307</u>	<u>0</u>	<u>307</u>
<b>TOTAL REVENUE AND SUPPORT</b>	<b>\$ 449,636</b>	<b>\$ 74,453</b>	<b>\$ 524,089</b>
Net assets released from restriction	<u>61,279</u>	<u>(61,279)</u>	<u>0</u>
<b>TOTAL</b>	<b>\$ <u>510,915</u></b>	<b>\$ <u>13,174</u></b>	<b>\$ <u>524,089</u></b>
<b>EXPENSES</b>			
Program	\$ 363,438	\$ 0	\$ 363,438
Support	25,327	0	25,327
Fund-Raising	61,664	0	61,664
<b>TOTAL EXPENSES</b>	<b>\$ <u>450,429</u></b>	<b>\$ <u>0</u></b>	<b>\$ <u>450,429</u></b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ 60,486</b>	<b>\$ 13,174</b>	<b>\$ 73,660</b>
<b>NET ASSETS</b>			
Beginning of Year	<u>59,377</u>	<u>45,431</u>	<u>104,808</u>
End of Year	<u>\$ 119,863</u>	<u>\$ 58,605</u>	<u>\$ 178,468</u>

The accompanying notes are an integral part of these financial statements.



TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENT OF FUNCTIONAL EXPENSES  
For the Year Ended December 31, 2016

	<u>PROGRAM</u>	<u>SUPPORT</u>	<u>FUND-RAISING</u>	<u>TOTAL</u>
EXPENSES				
Board development	\$ 0	\$ 713	\$ 0	\$ 713
Contract services	22,496	109	109	22,714
Credit card fees	1,496	0	499	1,995
Depreciation	8,621	424	737	9,782
Dues and subscriptions	1,650	54	1,184	2,888
Food	7,508	0	0	7,508
Insurance	4,121	1,193	200	5,514
Interest Expense	5,227	291	291	5,809
Legal and professional	19,687	1,034	1,034	21,755
Office supplies	3,623	137	745	4,505
Postage and delivery	1,667	56	464	2,187
Printing and design	5,480	0	2,440	7,920
Professional development	2,474	0	700	3,174
Real estate taxes	945	53	53	1,051
Rent	11,476	1,332	1,332	14,140
Rent - offsite	11,449	0	0	11,449
Repairs and maintenance	2,930	163	163	3,256
Supplies	10,309	0	0	10,309
Telephone and internet	3,706	206	206	4,118
Travel	9,851	57	281	10,189
Utilities	3,014	168	168	3,350
Volunteer appreciation	1,713	98	294	2,105
Wages, taxes, and benefits	259,918	25,160	49,173	334,251
TOTAL EXPENSES	<u>\$ 399,361</u>	<u>\$ 31,248</u>	<u>\$ 60,073</u>	<u>\$ 490,682</u>
	81.39%	6.37%	12.24%	100%

The accompanying notes are an integral part of these financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENT OF FUNCTIONAL EXPENSES  
For the Year Ended December 31, 2015

	<u>PROGRAM</u>	<u>SUPPORT</u>	<u>FUND-RAISING</u>	<u>TOTAL</u>
EXPENSES				
Board development	\$ 0	\$ 500	\$ 0	\$ 500
Contract services	16,472	91	91	16,654
Credit card fees	964	0	1,446	2,410
Depreciation	4,207	197	722	5,126
Dues and subscriptions	2,276	82	1,211	3,569
Food	5,752	0	0	5,752
Insurance	3,627	1,374	160	5,161
Legal and professional	14,351	797	797	15,945
Office supplies	2,438	105	214	2,757
Postage and delivery	2,285	55	469	2,809
Printing and design	2,697	0	1,196	3,893
Professional development	1,950	0	669	2,619
Rent	23,976	1,332	1,332	26,640
Rent - offsite	12,221	0	0	12,221
Repairs and maintenance	77	4	4	85
Supplies	11,653	0	0	11,653
Telephone and internet	3,500	195	194	3,889
Travel	16,459	58	825	17,342
Utilities	1,946	108	108	2,162
Volunteer appreciation	1,245	92	221	1,558
Wages, taxes, and benefits	<u>235,342</u>	<u>20,337</u>	<u>52,005</u>	<u>307,684</u>
TOTAL EXPENSES	<u>\$ 363,438</u>	<u>\$ 25,327</u>	<u>\$ 61,664</u>	<u>\$ 450,429</u>
	80.69%	5.62%	13.69%	100%

The accompanying notes are an integral part of these financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

STATEMENTS OF CASH FLOWS  
For the Years Ended December 31, 2016 and 2015

	<u>2016</u>	<u>2015</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 212,172	\$ 73,660
Adjustments to reconcile change in net assets to net cash flows from operating activities		
Depreciation	9,782	5,126
Loss on sale of equipment	305	0
Changes in operating assets and liabilities:		
Grants receivable	2,072	3,559
Contributions receivable	705	(705)
Accounts receivable, net	(3,029)	(5,421)
Inventory	(602)	(490)
Prepaid expenses	1,346	267
Deposits	1,400	(1,600)
Accounts payable	(1,556)	2,403
Accrued expenses	2,801	3,363
Total adjustments	<u>13,224</u>	<u>6,502</u>
Net cash flows from operating activities	<u>\$ 225,396</u>	<u>\$ 80,162</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of equipment	\$ (2,127)	\$ (1,049)
Purchase of property	(474,212)	0
Net cash flows from investing activities	<u>\$ (476,339)</u>	<u>\$ (1,049)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from borrowing	\$ 250,000	\$ 0
Cash paid for loan repayments	(38,852)	0
Net cash flows from financing activities	<u>\$ 211,148</u>	<u>\$ 0</u>
Net change in cash and cash equivalents	(39,795)	79,113
<b>CASH AND CASH EQUIVALENTS</b>		
Beginning of year	154,594	75,481
End of year	<u>\$ 114,799</u>	<u>\$ 154,594</u>
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>		
Cash paid for interest	<u>\$ 5,809</u>	<u>\$ 0</u>
<b>NON-CASH DISCLOSURE OF OPERATING ACTIVITIES</b>		
Noncash operating activities		
In-kind contributions used for operating expenses	<u>\$ 37,390</u>	<u>\$ 30,341</u>

The accompanying notes are an integral part of these financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

A. Organization

Tamarack Grief Resource Center, Inc. (Tamarack) provides a wide array of support, educational, and camp-based programs. During times of loss, individuals can benefit from connections with others who have had similar experiences as they reconstruct their lives. Tamarack is dedicated to fostering this support and understanding throughout the grief process. A significant portion of Tamarack's revenues are derived from general contributions and grants.

Mission Statement

*Tamarack Grief Resource Center strengthens and honors individuals, families, and communities throughout their journey with grief.*

Tamarack is the only organization in Western Montana providing comprehensive year round grief education and support services. Tamarack's programs stabilize and strengthen children, teens, and families as they integrate loss into their lives and re-engage within their communities.

Tamarack's programs are designed to meet unaddressed community needs and to improve the level of bereavement care and education throughout the region. The programs create trustworthy and safe environments, foster the development of constructive outlets, provide opportunities to honor and commemorate, and offer validation of individual grieving styles. Tamarack focuses on strengthening the family system and facilitating connections with others who have had similar experiences.

Tamarack's primary programs are as follows:

A Camp To Remember (ACTR): Youth Camp

This camp is for boys and girls ages eight (8) to fourteen (14). The camp provides opportunities to develop constructive coping skills, honor deceased family members, and create friendships with understanding peers, as well as time to enjoy traditional camp activities such as arts and crafts, kayaking, and talent shows.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

A. Organization, continued  
Programs, continued

ACTR: Camp Round-up and Reunions

This program offers important pre-camp and post-camp gatherings. Camp round-ups provide opportunities for children, teens, young adults, and their families to learn about the opportunities camps and retreats offer to them in a comfortable community setting. Reunions offer youth a chance to reunite with understanding friends and continue to build positive support networks while honoring their lost loved ones. Round-ups and Reunions create opportunities between camps to make or maintain connections inspired through mutually supportive interactions facilitated by journeys taken together at the day or overnight programs.

Care Team Training

This program focuses on preparing and supporting over forty (40) volunteers who generously staff Tamarack's grief camps. Each Care Team member receives a volunteer manual and ten (10) hours of direct training, orientation, and debriefing. In addition, Tamarack invites Care Team members to attend grief support and education programs.

Teen Programs

This program addresses the unique developmental needs of grieving adolescents by honoring the importance of opportunities for positive peer support and the value of developing leadership skills and consists of:

- ACTR: Teen Camp (weekend outdoor based bereavement camp)
- Teen Council (after school program for high school and college students)
- Peers-As-Leaders (PALS): Teen Leadership Program (mentoring/leadership training at ACTR)

Parent and Community Workshops

This program strengthens the entire family (and community) system. One of the ways to best support grieving children is by providing compassionate support and education for parents and guardians. Workshops are offered on the topics of "Re-creating Holidays for Families in Transition" and "Grief in Families: Respecting Individual Responses." Community workshops are free and open to the public.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

A. Organization, continued  
Programs, continued

Grief Consultations and Counseling

This program provides individualized support for youth, teens, adults, and families in the office or on the phone with a trained grief specialist. Counseling is provided by licensed and license-eligible clinicians trained in social work or counseling with advanced training in grief and trauma. Counseling is overseen by the Clinical Supervisor who holds a doctorate in counselor education and has over 20 years related experience. Consultations focus on building constructive coping skills, identifying sources of support, and developing practical strategies that will help throughout the grief journey. Tamarack also offers consultations to community members and professionals who request help including teachers and coaches. Tamarack strives to strengthen the supportive network embracing a grieving child at the time it is most needed.

Bereavement Groups

This program fosters hope and help as individuals reconstruct their lives with an understanding peer group. Tamarack collaborates with area school counselors to offer school-based groups throughout the region. Tamarack is working on a curriculum for these grief groups that can be used by trained school counselors to reach students that are beyond Tamarack's reach.

ACTR: Day Camp

This program is for boys and girls (ages 5 to 12) who are grieving the death of a mother, father, sibling, or loved-one. Campers gather for a supportive day. Day camp is uniquely equipped to meet the needs of young children bringing the fun and healing of overnight camps to a park setting.

ACTR: Family Camp

This program addresses the importance of strengthening family systems while honoring individual responses of each child and adult. Tamarack seeks to provide services to underserved populations including fathers and families with young children.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

A. Organization, continued  
Programs, continued

Lending Library

This program supports parents as they face the daunting task of being the primary support for grieving children amidst their own profound loss. School personnel and other professionals benefit from readings and templates that help them best support bereaved children and parents at school or in other settings. Families appreciate books that help explain death to children, as well as provide guidance and support through the journey. Tamarack is committed to expanding the resource library in order to loan materials to individuals throughout the region.

Training and Workshops

The program offers training's and workshops throughout the year to help our communities and professionals respond to grief more effectively. Tamarack's Grief Specialists offer customized seminars in Montana and at national conferences. To help Montana professionals stay on the cutting-edge of research and practice, Tamarack offers an annual Grief Institute featuring nationally recognized grief specialists for over one hundred (100) professionals each year.

B. Basis of Accounting

Tamarack's financial statements are presented in accordance with accounting principles generally accepted in the United States of America (GAAP), as codified by the Financial Accounting Standards Board.

C. Cash and Cash Equivalents

For purposes of the statement of cash flows, Tamarack considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Tamarack maintains its bank accounts with local financial institutions that are subject to coverage by the Federal Deposit Insurance Corporation (FDIC). At December 31, 2016 and 2015, Tamarack's bank accounts were fully insured by the FDIC. Accordingly, Tamarack does not believe it is exposed to any significant credit risk on its cash balances.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

D. Contributions Receivable

Unconditional promises to give are reported at their estimated net collectible value as contributions receivable on the statement of financial position. All receivables were estimated to be fully collectible; therefore, management estimates the allowance for uncollectible contributions receivable to be zero at December 31, 2016 and 2015. Contributions receivable at December 31, 2015 were due in less than one year and there were no contributions receivable at December 31, 2016.

E. Accounts Receivable

Accounts receivable consist of amounts due from grants and billing for services provided to individuals and insurance carriers and are stated at unpaid balances net of an allowance for uncollectible accounts. The allowance is based on experience, third-party contracts, and other circumstances, which may affect the ability of customers to meet their obligations. Tamarack's policy is to charge off uncollectible accounts receivable when management determines the receivable will not be collected. There were no significant receivables considered past due at December 31, 2016 or 2015. The allowance for uncollectible accounts receivable was \$13,000 and \$8,275 at December 31, 2016 and 2015, respectively. Due to inherent uncertainties in estimating the allowance for uncollectible accounts; it is at least reasonably possible that this estimate could change in the near term. All accounts receivable at December 31, 2016 and 2015 were current.

F. Inventory

Inventory is stated at the lower of cost or market with the cost of sales determined on the first-in, first-out basis. Inventory consists primarily of shirts and coffee mugs.

G. Property and Equipment

Property and equipment are recorded at cost when purchased. Maintenance and repairs are recorded as expenses when incurred. Purchases exceeding \$500 are capitalized based on management's judgment regarding each purchase or expense. Donations of property and equipment are recorded as support at their estimated fair value at the time of the donation. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support.



TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

G. Property and Equipment, continued

Absent donor stipulations regarding how long those donated assets must be maintained, Tamarack reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. Tamarack reclassifies temporarily restricted net assets to unrestricted net assets at that time.

H. Net Asset Classification

In accordance with GAAP, Tamarack reports information about its financial position and activities using three classes of net assets that recognize the existence and nature of restrictions on its net assets.

Unrestricted net assets represent resources over which the Board of Directors has unlimited discretionary control to carry out the activities of Tamarack.

Temporarily restricted net assets represent resources whose use is limited by donor-imposed restrictions that will either be met by actions of Tamarack or by the passage of time. (See Note 6)

Permanently restricted net assets represent resources whose use is limited by donor-imposed restrictions that require the net assets to be maintained in perpetuity. Tamarack had no permanently restricted net assets at December 31, 2016 or 2015.

Contributions received or donor promises to give are recorded as temporarily restricted, permanently restricted, or unrestricted support, depending on the existence or nature of any donor restriction. Contributions made to Tamarack are considered available for unrestricted use unless specifically restricted by the donor. Contributions of property and equipment are reported as unrestricted contributions when placed in service unless the donor has restricted the use of the asset to a specific purpose or time period.

Contributions of cash or other assets that must be used to acquire property and equipment are reported as increases in temporarily restricted net assets until the assets are acquired and placed in service as instructed by the donor, unless the donor has also required that the acquired asset be used for a specific purpose or time period. If the donor requires property and equipment to be used for a specific purpose, restrictions on net assets are released as the asset is depreciated. If the donor requires property and equipment to be used for a specific time period, restrictions on net assets are released evenly over the period required.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

H. Net Asset Classification, continued

All restricted support is reported as an increase in temporarily or permanently restricted net assets. However, support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is received. When a restriction expires, such as when a stipulated time restriction ends or a purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions.

I. Public Support

Contributions of noncash assets are recorded at their estimated fair values in the period received. Contributions of services that create or enhance nonfinancial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their estimated fair values in the period received. Contributed services consist mainly of volunteer nursing and counseling services.

J. Special Events

Tamarack holds several special events during the year which are reported as such in the Statement of Activities. Special events revenue and expenses are reported separately and include in-kind contributions and expenses of \$14,000 for 2016 and 2015.

K. Functional Expense Reporting

The costs of providing program and supporting services have been summarized by function, based on estimates developed by management, and reported as expenses by functional classification in the statements of activities and statements of functional expenses. Support includes those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of Tamarack.

L. Compensated Absences

Tamarack does not accrue compensated absences for sick pay and personal time since they cannot be reasonably estimated. Tamarack's policy is to recognize these costs when actually paid. Management believes this policy does not yield results materially different from the accrual method.

TAMARACK GRIEF RESOURCE CENTER, INC.

NOTES TO THE FINANCIAL STATEMENTS  
For the Years Ended December 31, 2016 and 2015

**NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,  
Continued**

M. Estimates

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses. Actual results could differ from those estimates.

N. Income Tax Status

Tamarack is exempt from income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Final approval of its tax exempt status was received March 13, 2008. With few exceptions, Tamarack's federal Return of Organization Exempt from Income Tax (Form 990) is not subject to examination for tax years prior to 2013.

O. Reclassifications

Certain reclassifications have been made to the 2015 financial statement presentation to correspond to the 2016 format. Net assets and changes in net assets are unchanged due to these reclassifications.

**NOTE 2. NON-CASH CONTRIBUTIONS**

During the years ended December 31, 2016 and 2015, Tamarack received the following non-cash donations of materials and services that have been reflected in the financial statements:

	December 31, 2016	December 31, 2015
	<u>                    </u>	<u>                    </u>
Supplies	\$ 8,740	\$ 5,991
Services	<u>14,650</u>	<u>10,350</u>
	23,390	16,341
Special events	<u>14,000</u>	<u>14,000</u>
	<u>\$ 37,390</u>	<u>\$ 30,341</u>

These services include services from licensed counselors. Also, certain materials and supplies were donated for the various camp activities. The value of these donated services, materials, and supplies are included in the financial statements.

TAMARACK GRIEF RESOURCE CENTER, INC.

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**NOTE 3. NOTES PAYABLE**

Notes payable consist of a line of credit and a long-term note payable. Tamarack has a line of credit with a local bank with total available credit of \$20,000. There was no outstanding balance on this line of credit at December 31, 2016 and 2015. The interest rate on the line of credit is variable at the *Wall Street Journal* prime rate (3.75% at December 31, 2016 and 3.50% at December 31, 2015) plus 1.00%, but in no case will the interest rate be less than 6.00%. The line of credit is collateralized by the deposits held in bank accounts and has a maturity date of December 15, 2017.

The long-note payable at December 31 was as follows:

	<u>2016</u>	<u>2015</u>
Long-term note payable to First Security Bank in an original loan amount of \$250,000, payable in monthly principal and interest payments of \$1,569 with an interest rate of 4.40% for the first five years and 4.78% (Federal Home Loan Bank of Des Moines Five Year Long-term Fixed-rate Advance Index, 1.78% at December 31, 2016, plus 3.00%) thereafter, collateralized by Tamarack's real property, is due June 1, 2036.	\$ 211,148	\$ 0
Total	\$ 211,148	\$ 0
Less current portion	<u>9,758</u>	<u>0</u>
Long term portion	<u>\$ 201,390</u>	<u>\$ 0</u>

Annual maturities of the note payable for the years ending December 31 are as follows:

<u>December 31,</u>	
2017	\$ 9,758
2018	10,165
2019	10,622
2020	11,096
2021	11,598
Thereafter	<u>157,909</u>
	<u>\$ 211,148</u>

TAMARACK GRIEF RESOURCE CENTER, INC.

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**NOTE 4. PROPERTY AND EQUIPMENT**

The following table summarizes changes in property and equipment for the years ended December 31, 2016 and 2015:

	December 31, 2014	Additions	December 31, 2015
Land	\$ 0	\$ 0	\$ 0
Buildings and Improvements	0	0	0
Office Equipment	26,796	580	27,376
	<u>26,796</u>	<u>580</u>	<u>27,376</u>
Accumulated Depreciation	(8,113)	(4,657)	(12,770)
	<u>\$ 18,683</u>	<u>\$ (4,077)</u>	<u>\$ 14,606</u>
	December 31, 2015	Additions	December 31, 2016
Land	\$ 0	\$ 130,000	\$ 130,000
Buildings and Improvements	0	343,906	343,906
Furniture and Fixtures	27,376	2,128	29,504
	<u>27,376</u>	<u>476,034</u>	<u>503,410</u>
Accumulated Depreciation	(12,770)	(9,782)	(22,552)
	<u>\$ 14,606</u>	<u>\$ 466,252</u>	<u>\$ 480,858</u>

Property and equipment are depreciated using the straight line method over the assets' estimated useful lives, which are generally 3 to 7 years for office equipment and building improvements, and 39 years for the building. The estimated useful life of the assets for depreciation purposes may be different than their actual economic useful lives. Depreciation expense totaled \$9,782 and \$4,657 in 2016 and 2015, respectively.

**NOTE 5. OPERATING LEASES**

Tamarack entered into an eighteen month lease for office space in Missoula, Montana beginning in November 2013 with minimum monthly lease payments of \$2,000. The lease term expired April 30, 2016, and Tamarack subsequently moved to a newly purchased facility in May 2016.

Tamarack has a month-to-month lease for its office space in Kalispell, Montana. The lease requires minimum monthly payments of \$220. Total rent expense for the Missoula and Kalispell offices totaled \$14,140 and \$26,640 for the years ended December 31, 2016 and 2015, respectively.

The expected minimum rent for 2017 is \$2,640.

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**NOTE 6. RESTRICTION OF NET ASSETS**

Temporarily restricted net assets consisted of the following at:

	December 31, 2016	December 31, 2015
Contributions receivable - time restriction	\$ 0	\$ 705
Cash - purpose restriction	72,070	57,900
	<u>\$ 72,070</u>	<u>\$ 58,605</u>

**NOTE 7. RELATED PARTY**

Tamarack receives donated professional services from First Call Computer Solutions, an information technology company owned by an employee and their spouse. The value of the donated services was \$10,800 and \$5,991 in 2016 and 2015, respectively.

**NOTE 8. SUBSEQUENT EVENTS**

Management has evaluated subsequent events through June 9, 2017, the date on which the financial statements were available for issue.